

BOARD OF GOVERNORS OF CONCORDIA UNIVERSITY

MINUTES OF THE OPEN SESSION OF THE MEETING OF THE BOARD OF
GOVERNORS HELD ON WEDNESDAY, FEBRUARY 15, 1989, IMMEDIATELY
FOLLOWING THE CLOSED SESSION, IN ROOM GM-407-1, SGW CAMPUS

Attendance: Present: Me A. Gervais, Chairman, Mr. A. Amini, Mr. B. Aune, Ms. M. Donaldson, Mr. J. N. Economides, Mr. L. Ellen, Dr. T. Fancott, Mr. J. R. Firth, Prof. S. Friedland, Chief Justice A. B. Gold, Mr. R. K. Groome, Dr. H. Habib, Mr. T. Hecht, Dr. P. Kenniff, Dr. M. Kusy, Mr. R. Lawless, Mr. C. Leclaire, Mr. A. Madsen, Sister E. McIlwaine, Mr. D. McIninch, Ms. S. McLeod, Mr. A. H. Michell, Me J. J. Pepper, Dr. M. Shames, Mr. J.H. Smith, Me M. Vennat, Mr. M. Woollard, Mr. N. Woollard.

Officers of the University: Dr. M. Cohen, Dr. C. Giguère, Me B. Gaudet

Guest: Ms. Marie-Andrée Robitaille

Absent: Dr. J. Bhatnagar, Mr. M. J. Bourgault, Mme M. J. Drouin, Mr. P. Ivanier, Mr. F. Knowles, Mr. D. W. McNaughton, Mr. W. W. Stinson, Mr. C. I. Taylor.

1.1 The Chairman called the meeting to order at 8:30 a.m.

1.2 The Agenda was approved as submitted.

1.3 It was moved and seconded (McIlwaine, Firth) and unanimously RESOLVED:

R89-9 *THAT the Minutes of the Open Session of the meeting held on Wednesday, January 18, 1989, be approved.*

2. There was no business arising from the last Minutes.

3. Report of the Rector

3.1 Dr. Kenniff reported that the Rectors of Quebec universities had met with Premier Bourassa on Monday, February 13, 1989. Following on representations which they had made on two previous occasions (at meetings with Minister Claude Ryan and the Premier himself), the Rectors wished to convince Mr. Bourassa of the urgency of acting with respect to the underfunding of universities.

It appears that the Government would be prepared to allocate an additional \$150 million to the overall funding envelope which looks very positive, although it does

not solve the problem entirely. Concerning an eventual increase in tuition fees, it is likely that the Government will not alter its policy until the next election. Should the fees be allowed to increase after that, there would be an equivalent adjustment in the Financial Aid Programme for students.

The Rectors, said Dr. Kenniff, felt encouraged by the fact that Premier Bourassa had acknowledged that the universities have made their case and no longer have to prove they are underfunded. On the whole, the meeting was successful.

- 3.2 The Rector reported that he had received positive responses from almost all the candidates for honorary degrees.
- 3.3 Dr. Kenniff presented a brief progress report on the negotiations for the purchase of Loyola High School. He said that this time Loyola High School seemed interested in selling because it needed to expand in accordance with Quebec government regulations, and therefore, would have to move out of their present location. If an agreement with Concordia can be reached, the LHS would be removed from the North side of the Loyola Campus and a new facility would be built on the South side of the campus. The result would be a positive consolidation of our Loyola Campus.

Questions. Mr. Madsen wanted to know if the Government had indicated what the increase in tuition fees would be.

Dr. Kenniff responded that while, to his knowledge, the Government is not thinking of bringing the tuition fees up to the Ontario level, the fees may well double over a period of a few years. Doubling the fees, he said, would generate \$80 million annually, i.e. \$100 million gross, less \$20 million for improvements to the Financial Aid Programme for the students.

Would the students benefit from an increase in tuition fees (i.e. under the form of increased services)? Mr. Smith told the students they were already benefiting from a deficit situation: the University is financing them, so to speak, thus carrying a deficit. He reiterated that the highest priority was to reduce the deficit, and therefore the fee increases should be used to reduce the deficit.

4. Report of the Vice-Rectors

4.2 Dr. Giguère

Dr. Giguère reported on the fire that occurred in the old section of the Vanier Library on the Loyola Campus, on Monday, February 6, 1989. He said there had

been no real damage to the new section, but the Library itself was closed for two days. Everything was back to normal.

Referring to the reports which had been tabled at the last meeting. Dr. Giguère explained that he was in the process of reorganizing some administrative units which needed to be streamlined for increased efficiency. Document SG-89-1-D3 dealt with the organization of Physical Resources: a new management team had been appointed. (Dr. Giguère also pointed out that the Government is re-examining the University's capital budget.) The second report (Document SG-89-1-D4) dealt with the reorganization of Student Services. Inter alia, an Advisory Search Committee for the position of Registrar was appointed recently.

Dr. Giguère then commented briefly on the development of the Management Information System (MIS). He explained that the process involved 2 main stages:

- 1) identification of policies and procedures;
- 2) development of four major data bases:
 - a) People database
 - b) Financial Database
 - c) Space Database
 - d) Fixed Resources Database.

(See document SG-89-1-D5).

8. The next meeting is scheduled to take place on Wednesday, March 15, 1989.

The meeting terminated at 8:55 a.m.

Bérengère Gaudet,
Secretary-General